

Annual Report 2017



Institute for Human Security and Social Change

A Research Centre of the College of Arts, Social Sciences and Commerce (ASSC)

www.latrobe.edu.au/socialchange

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From the Director

2017 has been a wonderful year for the Institute, with our team growing and our work expanding into new areas.

We have continued our research collaboration with the University of Birmingham on the DFAT-funded Developmental Leadership Program (DLP). A suite of DLP publications was published in early 2018 including 'Inside the Black Box of Political Will: 10 years of findings from the Developmental Leadership Program (DLP)', as well as a number of papers under the Gender and Politics in Practice banner including 'Being the First' by our research fellow John Cox; Ceridwen Spark, and Jack Corbett, and 'Politically Informed, Gender Aware Programing: Five lessons from Practice'. The publications are available at www.dlprog.org. A new phase of the DLP is being designed in 2018.

The Pacific Leadership Program (PLP), which the Institute has provided research and technical support for the past three years, ceased operation at the end of 2017. The PLP was a regional initiative of the Australian Department of Foreign Affairs and Trade that recognised the pivotal role of leadership in development. It aimed to promote developmental leadership to achieve transformational changes to promote stability, effective governance and economic growth. PLP worked regionally, and at national and sub-national levels in Samoa, Solomon Islands, Tonga and Vanuatu. Institute staff were involved in a number of PLP research projects over the course of 2017, including ongoing action research with the Green Growth Leader's Coalition.

A highlight for us this year was delivering units 2 and 3 of the 'Making Change Happen' program with the Australian Council for International Development (ACFID). Making Change Happen is an innovative professional development program aimed at leaders and senior managers from development NGOs. The second unit 'Program Management in a Complex World' focused on the practice of designing, implementing and evaluating programs in ways that are consistent with an understanding of complexity and transformation. The third unit on 'Organisational Development in an Uncertain World' explored the institutional implications of a greater understanding of complexity and social change, and was well received by attendees.

This year we also supported the partnership between the governments of Papua New Guinea and Australia, with a particular focus on knowledge, analytics and learning, led by Senior Research Fellow Dr Andrea Babon, with Research Fellows Paul Kelly and Stephanie Lusby, Research Assistant Luke Hambly and Project Coordinator Ann Pearson completing the team. This is a large and complex project but with exciting potential.

We played an integral role in launching the Pacific Research Community at La Trobe with a series of four seminars, bringing researchers from Australia and the Pacific to La Trobe to share the results of their work.

We now have five Higher Degree Research (HDR) students linked to the Institute, including Bridi Rice, Rebecca McClaren, Caitlin Finlayson, Stephanie Houghton, and Glenn Bond.

We presented our work at conferences including the ACFID National Conference, RDI Network Conference, the Australasian Aid conference and many others. We contributed to the national and international dialogue on development with strong submissions to the White Paper process and the Voluntary National Review of the Sustainable Development Goals (SDGs).

Next year we look forward to more collaborations, partnerships and research to enable progressive social change in Australia and internationally, including continuing work in Papua New Guinea and the Solomon Islands.

Associate Professor Chris Roche, Institute Director
Chair in International Development, Senior Research Partner with the Developmental Leadership Program



2017 HIGHLIGHTS

6

ACADEMIC PUBLICATIONS

Journal articles, and chapters in books in the Development Bulletin, Transformations of Gender in Melanesia and the Journal of South Pacific Law.

8

RESEARCH REPORTS

Research reports for the DLP, RDI Network Conference, and Central Land Council.

51

WORKSHOPS, CONFERENCE PRESENTATIONS, ENGAGEMENT

National & international conference presentations; support & engagement with industry partners

13

OUR GROWING TEAM

The Institute team grew to 13 researchers and professional staff in 2016.

5

HDR STUDENTS

We had five Higher Degree by Research students linked to the Institute this year.

5

RESEARCH PROJECTS

We worked on 5 research projects with the DLP, PLP, DRP such as the Gender and Politics in Practice work.

30

MAKING CHANGE HAPPEN

We taught 30 participants in units 2 and 3 of the Making Change Happen professional development program in conjunction with ACFID.

9

CONSULTANCIES AND OUTREACH

We supported community development and governance in Indigenous Australia with the Central Land Council and Northern Land Council.

1.3M

FUNDING

We had 14 projects and received a total of \$1,335,455 of total funding for the reporting period (plus \$648,244 support from La Trobe).

1. About us

1.1 Our aim and goals

In a time of increasing complexity and uncertainty, the Institute for Human Security and Social Change seeks to actively contribute to progressive social change.

We aim to do this through becoming increasingly recognised as a resource in re-imagining how social change happens, including the translation of research findings into practice, education and policy. We aim to do this through understanding effective practice, building strong collaborations, and knowledge sharing.

Goals

- To better understand the practice of social change agents, networks and organisations and what is effective in contributing to inclusive, equitable and ultimately transformational development.
- To work in partnership with NGOs, alliances, coalitions and social movements who promote progressive social change, with a particular focus on the Pacific, Indigenous Australia and women's collective leadership.
- To test, curate and share different forms of knowledge and evidence that enable and support transformational development, particularly appropriate methods and tools for design, monitoring, evaluation, and learning of change initiatives.
- To explore and promote the institutional forms, arrangements and leadership that can underpin and support collective action at multiple levels.

1.2 Our focus areas

The Institute's research, consultancy, training and teaching activities focus on:

- Promoting and sharing innovative, effective, inclusive and participatory development practice.
- Analysing and testing how to value different forms of knowledge and evidence that enable and support effective development practice.
- Understanding and supporting the role of collective action and leadership in advancing social change, particularly in the Pacific, Indigenous Australia, and women's leadership.
- Exploring the organisational, institutional and policy arrangements that enable collective action and effective development practice.
- Facilitating the role of alliances, coalitions and social movements in promoting progressive social change. Our geographical focus is Australia, the Pacific and Asia.

1.3 Our Framework

The increasing complexity of our world and perennial social problems demand responses founded in multi-disciplinary thinking, multiple perspectives, and local and transnational collective action.

Activists, practitioners and citizens on the 'front-line' provide us with important knowledge and wisdom about how complexity, uncertainty and political reality are navigated: and how social change practice is played out in different contexts.

We seek to play a role in exploring the complexity of these processes and supporting the work of social change agents, individuals and collectives. We recognise social change requires transforming structures of power and institutions. Our framework shows the interplay between our work and the change we aspire to promote with our collaborators.

What we do

We allow activists, practitioners and citizens to provide us with important practical knowledge about development and social change and we share this understanding with other practitioners, including to challenge their assumptions, through our research, teaching and professional development.

How we do it

The Institute's distinctive difference is the extent of our collaboration around research and outreach, including our direct engagement in social change and development practice. We take a critical eye to collaboration to assist partners in accessing knowledge and building on their experience.

At the same time, we recognise that we are part of the system we are observing. As such what we do, and how we act, also contributes to maintaining or changing the system. We therefore see ourselves as change agents trying to work in ways that are consistent with our research findings. In particular this means:

- **we seek to create the space** for those we interact with to develop their own understandings and perspectives of social change

- **we seek to broker knowledge** by creating the relationships and networks necessary for knowledge to be effectively shared, and

- **we seek to develop genuine and respectful partnerships.**

Through these processes, and in the knowledge that the understanding of how change happens is not well understood and constantly changing, we seek to add to how traditional Participatory Action Research and academic scholarship can create more transformational outcomes.

Generating progressive social change requires paying attention to the inter-relationships between four fields: values, attitudes and beliefs; access to system and resources; cultures of exclusionary practice; and formal institutions, laws, policies.

The research agenda that IHSSC pursues is based on the academic disciplines surrounding the above fields with a particular focus on the boundaries between these fields.

An important aspect of the Institute's work is our teaching and professional development for the next generation of development practitioners and leaders. We seek to make an important contribution in Australia for postgraduate studies in International Development through innovative and evidence based curriculum and training. In order to remain relevant future global development practitioners and leaders will need to continually adapt to a changing world and lead and manage organizations and coalitions capable of doing so.

The Institute is committed as part of its research programs, to conducting community outreach in many different ways. Institute staff participate in, design and lead events with partners and associates of the Institute. Staff also undertake consultancies or technical support roles with partners and other organisations, as part of their substantive roles, which contribute new knowledge and networks to the Institute. Staff attend conferences, and contribute to learning and knowledge sharing events.

2. Our contribution to social change

2.1 Research Projects

2.1.1 Developmental Leadership Program (DLP)

The DLP is an international research partnership between the University of Birmingham, University College London and La Trobe University. This research partnership explores how leadership, power and political processes drive or block successful development. The DLP is funded by the Australian Government's Department of Foreign Affairs and Trade (DFAT). Institute staff were involved in a number of DLP research projects over the course of 2017. In late 2017, a decision was made to undertake design for a third phase of the DLP, which will start in 2018 and run until 2021.

The following section describes a range of our research activities, teaching and consultancy activities and public policy dialogue during this period. Common across these activities is the importance of working with practitioners to understand

their goals, challenges and solutions to these challenges.

Gender and Politics in Practice

Project: Gender and Politics in Practice

Team members: David Hudson, Chris Roche and Heather Lyne de Ver (Project leads and management); Sam Gibson (Learning and synthesis lead); Helen Derbyshire; Ceridwen Spark, Jack Corbett, John Cox, Alice Evans, Orlanda Siow, Mark Koenig and Debra Ladner (researchers)

The Gender and Politics in Practice (GAPP) project is supported by the Australian Government through the Department of Foreign Affairs and Trade's Gender Equality Fund and DFAT's partnership with The Asia Foundation.

The Institute worked on the GAPP research over the course of 2016 and 2017. Our director Chris Roche led the research with Helen Derbyshire, Samantha Gibson and David Hudson.

The GAPP research has involved extensive collaborations with researchers in Australia and overseas. Led by Dr Ceridwen Spark from RMIT University and working with Dr Jack Corbett from the University of Southampton, the Institute's Dr John Cox contributed to *Being the First: Women Leaders in the Pacific*, an intriguing paper on the experiences of three women leaders in the Pacific who were elected to parliament and achieved high office: President Hilda Heine from the Marshall Islands; the Honorable Fiamé Naomi Mata'afa from Samoa; and Dame Carol Kidu from Papua New Guinea. As the 'first' women to reach the apex of parliamentary politics, their stories offer valuable insights for donors and other

reformers seeking to address gender imbalance in the Pacific and beyond.

The GAPP research asks, how can a gendered understanding of power and politics make development work more effective? Many development programs tend to look at gender issues and politics separately. Through a series of case studies, this research asks what we can learn from more integrated approaches.

The publications from the GAPP research include:

- Politically Informed, Gender Aware Programming: Five Lessons from Practice
- From Silos to Synergy: Learning from Politically Informed, Gender Aware Programs
- The Bigger Picture: Gender and Politics in Practice
- A literature review and 3 in-depth case studies including Being the First
- Being the First: Women Leaders in the Pacific Islands

The suite of publications was released under the GAPP banner in early 2018 at <http://www.dlprog.org/gender-and-politics-in-practice.php>

Inside the Black Box of Political Will
Project: Inside the Black Box of Political Will

Team members: David Hudson, Claire Mcloughlin, Heather Marquette, and Chris Roche

Our director Chris Roche co-authored this DLP Research Report, Inside the Black Box of Political Will: 10 years of findings from the Developmental Leadership Program, with David Hudson, Claire Mcloughlin and

Heather Marquette. The report proposes that developmental leadership is the strategic, collective and political process of building political will to make change happen. It relies on three ingredients:

- Motivated and strategic individuals with the incentives, values, interests and opportunity to push for change.
- As leadership is fundamentally a collective process, motivated people must overcome barriers to cooperation and form coalitions with sufficient power, legitimacy and influence to build, support or transform institutions.
- Coalitions' power and effectiveness partly hinges on their ability to contest and de-legitimise one set of ideas and legitimise an alternative set. Through this process of contestation, leaders and coalitions challenge, subvert and reformulate institutions in ways that are perceived as locally legitimate and sustainable.

The process is neither neat, nor linear. It is typically messy, protracted and beset by missteps, reversals and trade-offs.

The report also argues that politics and leadership can happen anywhere. 'Politics' is not confined to the arena of government and formal politics – i.e., the institutions of parliament, elections and large bureaucracies.

The report concludes that the process of developmental leadership can be carefully supported from outside if agencies think and work politically, facilitate effective coalitions, and navigate the politics of legitimacy.

The paper was published in early 2018 at:

<http://www.dlprog.org/publications/inside-the-black-box-of-political-will.php>

Digital feminism in Fiji

Project: Digital feminism in Fiji

Team Members: Tait Brimacombe

Collaborators: Glen Finau, Romitesh Kant, Jope Tarai and Jason Titifanue

This research project explores how feminists and women's rights activists in Fiji are using digital technologies. It is a collaborative project with researchers at the University of the South Pacific.

During Fiji's 2014 elections, social media – especially Facebook – was widely used as a campaigning tool by candidates. A recent study (Finau et al. 2015) has shown how social media in Fiji is also evolving as the 'new and safe' space for political discourse: young, technologically savvy citizens are using social media to engage with information that is restricted in the traditional media by political constraints and reporting restrictions. Young people in Fiji increasingly turn to social media for information about political issues and to discuss those issues with their peers, or to find information about their preferred political parties. Further, the internet is among the few spaces outside mainstream politics that are accessible to minorities and women's activism (Greene 2005).

To examine digital feminism and activism, the study uses qualitative data from in-depth focus groups and interviews involving graduates of the Fiji Women's Rights Movement's Emerging Leaders Forum and other feminists who use social media for their activism. The study also draws on content analysis of social media, primarily Twitter and Facebook forums

such as Take Back the Streets, which was created to document instances of harassment against women.

Early results were presented at a number of conferences and workshops over 2017 including a seminar at the School of Government, Development and International Affairs (SGDIA) at the University of the South Pacific in Fiji. Publications expected in 2018.

<http://www.dlprog.org/research/digital-feminism-in-fiji.php>

2.1.2 Pacific Leadership Program (PLP)

The Institute has been involved in a research partnership with the Pacific Leadership Program (PLP) since 2014. PLP was a DFAT regional governance initiative that recognised the pivotal role of leadership in development. It aimed to promote developmental leadership to achieve transformational changes to promote stability, effective governance and economic growth. PLP worked regionally, and at national and sub-national levels in Samoa, Solomon Islands, Tonga and Vanuatu. Institute staff were involved in a number of PLP research projects over the course of 2017. These included ongoing action research with the Green Growth Leaders' Coalition (discussed below), an analysis of the attributes which were more or less likely to be associated with achieving positive developmental impacts in partnerships between PLP and organisations it supported. PLP came to an end on the 31st December 2017, after ten years, and the Institute's research partnership with PLP also came to an end. It has been a positive relationship, which has generated strong collaboration on research, and

ongoing networks and relationships in the Pacific.

During its three phases over nearly ten years, PLP worked with many organisations and individuals throughout the Pacific region. This work focused on transformational leadership that promoted inclusive, legitimate and durable institutional and policy changes; and, addressed priority developmental problems and issues at the regional, national and sub-national levels. PLP's approach included supporting the collective efforts and actions of emerging and established Pacific Island leaders.

Through this work, PLP examined how, where and why developmental leadership emerges, particularly in the context of the Pacific. This research aimed to inform donors about the most appropriate ways to encourage and support developmental leadership. The research papers on these topics prepared through PLP remain available to the wider development community through the Resources page of their website.

<http://www.plp.org.fj/news/closure-of-the-pacific-leadership-program>

Action Research of Green Growth Leaders' Coalition

Project: Green Growth Leaders' Coalition (GGLC)

Team Members: Professor David Hudson (DLP) and Aidan Craney

The Green Growth Leaders' Coalition (GGLC) is a fellowship of leaders drawn from governments, regional organisations, civil society and the private sector throughout the Pacific islands region. Supported by PLP, the GGLC meets annually for a multi-day retreat aimed at

discussing challenges and strategies related to promoting sustainable development reforms in the region which are both environmentally and economically beneficial. This research is investigating how the GGLC operates, focusing both on the outcomes of GGLC member interventions and the processes of decision-making and assistance within the body, in an effort to capture examples of how social change happens in the Pacific through the lens of Thinking and Working Politically. This research commenced in early 2016 and continued through until the completion of PLP's involvement at the end of 2017.

Opportunities for future collaboration between the Institute and GGLC are being explored, whilst a number of publications are currently in draft form, to be published over the next 12-24 months.

Research on factors attributed to more or lesser success in PLP's relationship with key partners it supported from 2007-2017

Project: An analysis of the attributes, networks and impacts of the Pacific Leadership Program and its significant partners

Team Members: Aidan Craney, Dr Dan Chamberlain (Australian Prevention Partnership Centre), A Prof Chris Roche, Dr Rick Davies (independent)

PLP engaged the Institute to conduct an analysis of its partnerships and their networks in the first half of 2017. This research examined three areas: it mapped out the network reach of key partners throughout the period of engagement with PLP's support; it looked at over 50 attributes common to partners and noted their association with more or less success

using EvalC3 quantitative comparative software; and it analysed how, why and where PLP's support has been of most note to its partners, based on their responses to a survey. The findings of this research are to be published on the PLP website.

2.1.3. Disciplinary Research Program (DRP) Human Security and Social Change (La Trobe University)

The Institute is home to one of La Trobe University's seven Disciplinary Research Programs (DRPs), which are set up to maintain and develop the underlying disciplinary strength of existing and emerging high-performing research teams.

The focus of the Institute DRP in 2017 has been to build upon research undertaken in the last few years on Developmental Leadership – and in particular the relationship between gender and governance - and on the Sustainable Development Goals, transformational development and NGOs, as well as further develop successful partnerships and positioning of the Institute for Human Security and Social Change.

The DRP supported the following in 2017:

- Preparation of background research by Dr Jo Spratt for a forthcoming ARC linkage grant submission based on institute research and the research of PhD students linked to the Institute.
- Support to Research Fellow Tait Brimacombe to produce two research reports, two journal papers to present at the ACFID National Conference: Transformational Change and Development on the Developmental Leadership Program and to organise a

panel on Digital Horizons: Contemporary ICT Practices in the Pacific for the 2018 Australian Association for Pacific Studies Conference, 'Two Horizons': Pacific Studies in a Cosmopolitan World.

- Conference attendance at the ACFID Research for Development Impact Network 2017 conference where Institute staff ran a workshop on 'Building transformative partnerships: Challenges and opportunities' and chaired a panel on NGO University partnerships, helping to continue to develop our links with the sector.

- Support to the Pacific Research Community for a public seminar series bringing Pacific Islander speakers to engage in panel discussions with La Trobe scholars to address crucial issues facing Pacific peoples in the 21st Century. The series sought to reenergise debate about these issues and reflect La Trobe University's ethos of bold, critical thinking, as well as building La Trobe's recognition as a hub for Pacific research.

- Support to Institute communications and policy outreach including website development, social media account and e-newsletter.

- Successful development and delivery of Units 2 and 3 of Making Change Happen professional development program for international NGOs that was run in partnership between ACFID and the Institute. The course was built on previous research funded or enabled by the DRP.

- Being invited to participate in three small in-depth roundtables to advise government on the forthcoming White Paper on Foreign Policy and to assist in shaping the Labor Party's international development policy. These invitations

were the result of research conducted by the Institute – including that funded by the DRP on the Sustainable Development Goals.

Pacific Research Community (PaRC)

The Pacific Research Community (PaRC) received funding from the 2016 DRP budget to run a seminar series over the course of 2017.

Launched in March 2017, PaRC brings together academics and students from across different disciplines to share their Pacific knowledge, experience and networks. The new research community provides a strong resource for La Trobe University and for the broader Pacific community in Melbourne, including academics from other institutions. The Pacific is already an area of research strength at La Trobe University. PaRC and the newly formed Pacific Student Association (PSA) creates a strong sense of belonging for Pacific students at La Trobe and encourage more students to study at the university.

As part of La Trobe University's 50th anniversary celebrations, PaRC delivered a four-part public seminar series throughout 2017. The aim of the seminars was to re-energise debate about the Australia-Pacific relations.

The Pacific Research Community at La Trobe has garnered attention internationally, and led to two visits from Australian High Commissioners in 2017 to meet the PaRC community.

The success and reach of PaRC positioned the Institute well to lead the (ultimately unsuccessful) Melbourne Pacific Research bid. Driving PaRC may also have contributed to the Institute's successful bid (with a group) for Phase III of DFAT's

Australia Pacific Technical College (APTC). Both Yeshe Smith and Linda Kelly supported the team on the development of the bid.

Pacific Research Community and Pacific Student Association Launch



On the 16 March, the Pacific Research Community and Pacific Student Association was launched by Vice-Chancellor of La Trobe University, Professor John Dewar at the Borchardt Library at La Trobe University in Bundoora. The launch celebrated a vibrant community of La Trobe staff and students engaged in Pacific-focused research, partnerships, study and teaching. The event showcased La Trobe's Pacific research, introduce the Pacific Student Association, and provided an opportunity to meet with a wide range of Pacific focused organisations and individuals.

The La Trobe Pacific Research Community and Pacific Student Association was launched on Thursday 16 March by La Trobe Vice Chancellor John Dewar and Yogesh Punja, Fijian High Commissioner to Australia. The event was attended by over 100 people including Honorary Consul to the Solomon Islands Reginald Hodgson, City of Darebin Mayor Kim Le Cerf, academics, staff, students, friends and

members of the Pacific Islands community. The launch included posters about research La Trobe has undertaken in the Pacific, a kava ceremony, Samoan dancing and a Fijian farewell song.

PaRC Seminar 1: Pacific Art as Activism: sovereignty over image, narrative and space



On the 29th March the Institute hosted the inaugural seminar of La Trobe's Pacific Research Community with visiting speakers Jackie Kauli and Verena Thomas from QUT and the University of Goroka, Frances Koya Vaka'uta from the University of the South Pacific, and Dan Bendrups from La Trobe University. Led by Institute Research Fellow Tait Brimacombe, the seminar looked at how contemporary Pacific art has been conceptualised as 'art as activism' or 'art for social change' and Pacific artists, writers, musicians and performers have become a prominent feature in the region's international development landscape.

PaRC Seminar 2: Climate Change and the Pacific: Planning for a positive future



The second PaRC seminar for 2017 was held on 10 May at Glenn College at La Trobe University with guest speakers from the Pacific and the University of Melbourne. Hosted by Aidan Craney, the event featured Tahalo Kami, Pacific Climate Change and Development Expert, Fenton Lutunatabua, Communications Coordinator, 350 Pacific and Celia McMichael, Lecturer in Health Geography from The University of Melbourne. Focussing on Climate Change and the Pacific, the seminar looked at how Pacific people are advocating for global responsible action and strategising for a future that is not only environmentally and economically sustainable, but prosperous. The seminar discussed how Pacific peoples are reframing the debates about climate change and their visions for leading efforts to question and supplant economic and environmental orthodoxy.

PaRC Seminar 3: Knowing the Past, Negotiating the Future: Pasifika Youth as Agents of Change



Our third PaRC seminar was held on Wednesday 23 August. Hosted by Aidan Craney, the seminar featured scholars visiting from New Zealand and Tonga: Patrick Vakaoti from the University of Otago, whose focus is on sociological and community development work with young people in the Pacific, particularly Fiji, and Vanessa Heleta, Founder and Director of The Talitha Project, a Tongan NGO for young women and girls aged 12 – 25.

The seminar focused on a great challenge for the peoples and states of the Pasifika region: negotiating the forces of change in ways that bring social and economic benefits without eroding the richness of their cultures. Over the coming decades it will be the responsibility of today's youth to navigate these changes. Now making up over half of the population the region, these young people are exploring ways to balance 'tradition' and 'modernity', the local and the global. This seminar focused on Pasifika youth, with insights from young leaders at the forefront of those explorations.

We had excellent presentations from our speakers, Patrick Vakaoti from the University of Otago, Vanessa Heleta from The Talitha Project and our Honorary Research Fellow Aidan Craney, who is

completing his PhD at La Trobe. Vanessa Heleta was recently named as one of 70 inspiring Pacific women. The event was chaired by Professor Helen Lee, of the Department of Social Inquiry, and was well attended by La Trobe staff and students as well as visitors from other universities.

PaRC Seminar 4: From the Ground Up: Growing Healthy Communities in Vanuatu



Our final La Trobe University Pacific Research Community (PaRC) seminar for 2017 focussed on health and food security in Vanuatu. Hosted by Dr Natalie Araujo, Lecturer in Anthropology, La Trobe University, the seminar featured Dr John Taylor from La Trobe speaking on the significance of yams in N. Pentecost, Vanuatu. John Taylor spoke about the proud interconnectedness between food, people, growing food and communities in Vanuatu and how yams are used metaphorically to describe kinship relationships and ties people have to each other and land. Lana Elliot from QUT spoke about on Malnutrition in Vanuatu: the cause and consequence of vulnerable health systems. Lana discussed the challenges of preventable diseases, the shortage of health workers in rural areas, and the disparity between where money is put in health and where it should be put. She also highlighted positive changes

such as a huge garden built next to the hospital to provide fresh fruit and vegetables and highlight the importance of urban gardens, a ban on smoking in restaurants and a tax on soft drink and juice to reduce consumption of sugary drinks. Emily Tumukon, who developed the food security, food safety and nutrition policy for Vanuatu, told the audience that Vanuatu is not food secure. How changing habits is hard when people prepare food the way they have been taught, and are often moving to imported food and away from the Melanesian diet.

*Australian High Commissioner to Tonga
Andrew Ford meets with our Pacific
Research Community*



We were delighted to welcome Australian High Commissioner to Tonga, Mr Andrew Ford, and Mrs Christine Ford to La Trobe in August to meet with our Pacific Research Community. Mr and Mrs Ford met with La Trobe researchers with Pacific interests, Pasifika students and lecturers, Masters of International Development students and Vanessa Heleta from The Talitha Project who was visiting from Tonga.

*Australian High Commissioner to
Nauru, Ms Angela Tierney meets with
Pacific Research Community*



In November 2017, members of La Trobe University's Pacific Research Community (PaRC) met with Ms Angela Tierney, the incoming Australian High Commissioner to Nauru. The meeting was attended by La Trobe's Deputy Vice-Chancellor (Academic) Professor Kerri-Lee Krause, Chair of the Pacific Research Community Dr John Taylor and Institute for Human Security and Social Change co-director Linda Kelly as well as Pacific researchers and Masters of International Development students. The meeting was chaired by Aidan Craney and Susanne Newton from the Institute for Human Security and Social Change. PaRC members spoke with Ms Tierney about the history of Nauru, trade, climate change, refugees, development, the wider Pacific region and much more. Ms Tierney most recently served as Deputy High Commissioner to Nigeria, and previously served Australia in Argentina, Pakistan, Afghanistan and Mauritius.

*Solomon Islands Seasonal Worker
Program Support Program meeting*
Through PaRC, the Institute hosted an
October meeting with the Solomon

Islands Seasonal Worker Program Support Program, involving program staff and representatives from the Solomon Islands Government, including the Acting Solomon Islands High Commissioner to Australia as well as academics from La Trobe and Deakin University. The Solomon Islands face a number of constraints that limit their participation in the Seasonal Worker Program and are interested in future research collaborations that explore the impact of the scheme on workers in Australia and on their return to Solomon Islands.

2.1.4 Papua New Guinea – Australia Governance Partnership

The Institute has been working closely with the Knowledge, Analytics and Learning (KAL) team to develop a 'Knowledge Platform' as part of the Papua New Guinea – Australia Governance Partnership.

The purpose of the Knowledge Platform is to make available timely, relevant and evidence-based information about selected governance issues, practices, and experiences from local and international contexts to support Papua New Guinean organisations, citizens, leaders and coalitions.

Led by Senior Research Fellow Dr Andrea Babon, the Institute team for the Papua New Guinea-Australia Governance Partnership is made up of Paul Kelly, Research Fellow (Analysis and Communications), and Stephanie Lusby, Research Fellow (Field Based Inquiry), with support provided by Ann Pearson and Luke Hambly.

The key achievements for the Institute for the Papua New Guinea-Australia Governance Partnership include:

- Responding to a number of requests by the governance partnership for information and data gathering support, including a literature review on leadership development and updating a series of six District Profiles.
- Building relationships with key staff across governance partnerships to understand research and knowledge needs.
- Supporting the in-house Monitoring, Evaluation and Learning team to finalise the partnership Performance Assessment Framework, led by Linda Kelly.
- Undertaking comprehensive qualitative research to collect baseline data to inform various aspects of the Bougainville Program.
- Supporting the in-house Knowledge, Analytics and Learning team to develop and trial different processes for commissioning and reviewing research, including through our partnership with the Governance and Social Development Resource Centre (GSDRC) at the University of Birmingham.
- Developing a participatory action research approach to understanding and analysing governance in Papua New Guinea including aligning research towards the needs of diverse Papua New Guinea based organisations and stakeholders, with a specific focus on youth and women in business.
- Building relationships with research and policy institutions in Papua New Guinea including the National Research Institute

(NRI), Institute of Public Affairs (INA) and the Consultative Implementation and Monitoring Committee (CIMC) to identify areas of mutual interest and potential collaboration.

- Creating opportunities for workstreams and partners to discuss and reflect on important and challenging aspects of their work.

Research activities conducted in 2017 included, workshops on perceptions and experience of governance in Papua New Guinea, in-depth interviews with citizens in the Autonomous Region of Bougainville, and focus groups with female Papua New Guinean entrepreneurs/business owners.

2.1.5 Key highlights from 2017 for the Papua New Guinea-Australia Governance Partnership

Institute Research Fellow Stephanie Lusby leads research team in South and Central Bougainville



Our research fellow Stephanie Lusby travelled to Papua New Guinea in August to lead a team of five researchers to conduct qualitative research in South and Central Bougainville.

Forums were held with key stakeholders in each region to discuss the Autonomous Bougainville Government (ABG) Strategic Development Plan. 80-90 people attended

each forum. In small groups, participants discussed three key questions: What is your vision for Bougainville/what do we want for Bougainville? Why do we want this? How do we get there? The broadly agreed upon vision for Bougainville was unity and better quality of life.

The Institute and the Bougainville research team collected information from forum discussions and conducted in-depth interviews with selected participants. This information will inform monitoring and evaluation efforts by the Australian aid funded Bougainville Program, and will be developed into proposals for ongoing knowledge support for the Bougainville Program.

2.2 Teaching and professional development

An important aspect of the Institute's work is supporting the next generation of development practitioners. La Trobe seeks to set a new standard in Australia for postgraduate studies in International Development. Institute staff and researchers continued to teach into La Trobe's Master of International Development Program in 2017, particularly on the two core subjects of Field Methods and Issues in International Development. Institute staff and researchers also gave guest lectures in subjects such as Tools for fieldwork in the undergraduate international development degree.

Making Change Happen professional development program

The Institute is committed to building the skill set of professionals working towards social change. This year we delivered the

second and third units of the Making Change Happen Professional Development Program for NGO leaders.

The Australian NGO sector is a particular focus for our professional development work, but the Institute also works with groups interested in understanding more about social change and international development, and groups keen to access the particular skill sets of Institute staff.

The ground-breaking Making Change Happen professional development program provided NGO leaders with the insights and tools needed to bring innovation to the development industry and lead the sector to a sustainable future. The joint program came about by recognising the need for NGOs to stay relevant in a fast-changing and complex world, where a new wave of digital-first organisations were challenging more traditional ways of conducting NGO business. Making Change Happen brought together learnings from La Trobe's Master of International Development along with insights from the course convenors who have many years of practical and consulting experience in the NGO sector.

The course consisted of three modules, which inspired participants to think about how the world operates, how to make a difference given these learnings and how to incorporate them to better lead organisations in these uncertain times.

The course asked, what is the role of an International NGO in a changing world? How does it add value? How does it remain relevant? What are the 'business models' that will allow NGOs to make an effective contribution? The course equipped participants to think about these questions as well as creating a safe

space to share ideas for how to answer them with their peers. At the same time participants work on 'real-life' projects during each unit which deepened the learning experience but also allowed that learning to be directly applied. The hope was that by equipping the next generation of leaders in the sector with an expanded understanding of change, a cohort of people will be created who can think about the health and effectiveness of themselves, their organisations and the sector all at the same time.

Following Unit 1 being delivered in 2016, 2017 saw us deliver Unit 2, Program Management in a Complex world, and Unit 3, Organisational Development in a Complex World.

The third unit on Organisational Development in an Uncertain World explored the institutional implications of a greater understanding of complexity and social change. The unit was co-designed and delivered with Collaboration for Impact. Collaboration for Impact is Australia's leading organisation for learning how to respond to complexity through effective collaboration.

Speakers included Institute founder Professor Dennis Altman, Tom Dawkins from Start Some Good and Sharon Fraser from Go Goldfields. We received highly positive feedback on the program and are now reviewing its evaluation with ACFID to determine if and how we will run the program again. There were a total of 60 participants over the three units, from 26 NGOs. This represents about 44% of the medium and large member agencies of ACFID which were the target group of agencies for this program.

This program is funded by ACFID and the Australian Department of Foreign Affairs and Trade (DFAT).

2.3 Professional development and outreach

Consultancies and outreach

The Institute conducts outreach in many different ways. Institute staff design and lead events for our partners and associates. Staff also undertake consultancies or technical support roles with partners and other organisations, as part of their substantive roles, which contribute new knowledge and networks for the Institute.

Partnerships Brokering

Programs and Partnerships Manager Yeshe Smith provides partnership brokering to the SMART rural health research partnership

In September, Yeshe Smith, an accredited partnership broker, facilitated an annual partnership health check for the SMART rural health research partnership, which is made up of six small rural Victorian health services, and three researchers from La Trobe University and Swinburne University. The partnership seeks to build an evidence base for best practice for small rural health services, and is investing time and funding in providing a structured partnership approach to improve collaboration. “Supporting organisations and groups trying to build more effective collaboration is central to the Institute’s work. Partnering skills and processes are the practical application of social change theory” said Yeshe Smith.

Community development and governance in Indigenous Australia

The Central Land Council is an Aboriginal organisation governed by a council of 90 elected Aboriginal members. In 2005 it created the Community Development (CD) Program and a dedicated Unit to implement community development projects funded from Aboriginal income flowing from land-use agreements, including royalties, rent, lease and compensation payments, plus affected area payments. The unit utilises a community development process to work with groups and communities. Linda Kelly, the Institute’s co-Director, has an ongoing relationships with the CLC, and assists them with monitoring and evaluation. In 2017 the Institute discussed with the Northern Land Council their new Community Development unit and how we might partner to support them develop a unique approach to performance assessment and ongoing learning and research. This work will continue into 2018.

Institute Co-Director Dr Linda Kelly visits Central Land Council in Northern Territory

Dr Linda Kelly visited the Central Land Council (CLC) in early April to provide monitoring and evaluation. The CLC is a representative body governed by 90 Aboriginal people elected from communities in the southern half of the Northern Territory. The CLC represents Aboriginal people in Central Australia and supports them to manage their land, make the most of the opportunities it offers and promote their rights. Dr Kelly has had an ongoing partnership with the

Central Land Council for a number of years.

Linda Kelly visits Darwin for an M&E workshop with the Northern Land Council

Our co-director Linda Kelly spent two days in Darwin in August with Dr Mary Whiteside, Head of Community and Clinical Allied Health in the College of Science, Health and Engineering at La Trobe, helping the Northern Land Council explore their approach to planning and assess their community development program. Linda and Mary were invited to draw on their expertise to explore how effective monitoring and evaluation strategies could be developed for the Northern Land Council's Community Planning and Development Program.

Theory of change for the Healing Foundation

In 2017 we continued to work with Social Compass to support the Healing Foundation to develop case studies that illustrated the key practice approach of the organisation. This work was preliminary to further development of assessment approaches for the Healing Foundation

Workshops and conferences

Australasian Aid Conference

In February, Chris Roche, Linda Kelly, Andrea Babon, Tait Brimacombe, Yeshe Smith and Masters student Rebecca McLaren attended the Australasian Aid Conference at the Australian National University.



Chris Roche and Tait Brimacombe spoke on a panel about Bringing 'thinking and working politically' and gender together. On this panel, Chris Roche and Tait Brimacombe presented on Power, politics and coalitions in the Pacific: lessons from collective action on gender and power. Institute Honorary Research Associate Romitesh Kant also presented on this panel on Politics, gender and social media in Fiji.



Rebecca McLaren also spoke on a panel about Bringing 'thinking and working politically' and gender together with Lisa Denney from La Trobe University and Peni Tawake from the Pacific Leadership

Program. On this panel, Rebecca presented on Thinking and working politically to support developmental leadership and coalitions the gender dimension: The Pacific Leadership Program.



Linda Kelly spoke on a panel on Aid case studies on Partnering for effective change: The case of the Australia Africa Community Engagement Scheme (AACES).



Andrea Babon spoke on a panel on International climate policy and politics as part of her previous role at Charles Darwin University. Andrea Babon presented on Politics matter! Or why, after more than 10 years and US\$45 million in donor funding, Papua New Guineas still hasn't reduced greenhouse gas emissions from deforestation and forest degradation (REDD+).

Abstracts, presentations and papers and livestream of the event are available at the ANU website:

<https://devpolicy.crawford.anu.edu.au/annual-australasian-aid-conference/2017>

Asia Pacific Humanitarian Leadership Conference

Institute Director Chris Roche spoke at the Asia Pacific Humanitarian Leadership Conference at Deakin University on Wednesday 26 April. The event was hosted by the Centre for Humanitarian Leadership. Chris Roche presented at a plenary panel session on leadership on the Developmental Leadership Program (DLP) and its implications for the humanitarian system. The DLP is an international research initiative that explores how leadership, power and political processes drive or block successful development. Chris Roche presented on findings from ten years of research, including the role of local leadership and collective action and how this is best supported by international donors; gender and collective leadership in the Pacific, the Middle East and South Africa; service delivery, social stability and state legitimacy and leadership in Lebanon and Jordan; armed groups, political inclusion and leadership in the eastern Democratic Republic of the Congo; and 'Thinking and Working Politically'. A video interview with Chris Roche from the conference and five takeaways from the Asia Pacific Humanitarian Leadership Conference is available on Devex.

<https://www.devex.com/news/5-takeaways-from-the-asia-pacific-humanitarian-leadership-conference-90148>

RDI Network Conference

In June, Chris Roche, Linda Kelly, Yeshe Smith, Tait Brimacombe and Caitlin Finlayson attended the RDI Network Conference on Partnering for Impact on Sustainable Development: Collaboration, Coordination, Solidarity. The Institute hosted a workshop at the conference on

Building Transformative Partnerships with our director Chris Roche, co-director Linda Kelly, our programs and partnerships manager, Yeshe Smith, and PhD student Caitlin Finlayson. The workshop focussed on partnership practice building on research undertaken by the Institute, ACFID and international NGOs. Chris Roche also chaired a panel on NGO-University partnerships with panellists from the University of Sydney, Transform Aid International, University of Technology Sydney, ChildFund Australia, InSIGHT Sustainability, Engineers Without Borders and the ANU, and participated in The Great Development Debate: Evidence, Policy and Practice. Yeshe Smith participated in the The Great Development Debate: Collaboration: What is it good for? Tait Brimacombe ran a conference side event on Media Approaches to Communicating for Development with Valentina Baú from UNSW.

<https://rdinetwork.org.au/rdi-conferences/partnering-impact-sustainable-development-collaboration-coordination-solidarity/>

Aidan Craney speaks at the Pacific Update on Lessons from the Green Growth Leaders' Coalition

Our Institute Honorary Research Fellow Aidan Craney spoke at the 2017 Pacific Update Conference on 20 June at the University of the South Pacific in Fiji on a panel on Achieving a Blue-Green Economy. The Green Growth Leaders' Coalition was formed in 2012 by IUCN Oceania and the Pacific Leadership Program (PLP) to form a fellowship of leaders to discuss coordinated approaches to sustainable development. The coalition meets annually to discuss new approaches to development using in-camera talanoa. Talanoa is an indigenous-Pacific meeting

format that operates to loose time and agenda structures with a focus on sharing stories and active listening. Aidan Craney's presentation focussed on the development-diplomacy nexus. He argued development is often used as a tool for diplomacy, but diplomacy is not widely utilised to achieve developmental reforms. Since 2012, the Green Growth Leaders Coalition has influenced national and sub-national sustainable development plans, promoted Pacific approaches to decision-making, and advocated for issues-based discussion at the Pacific Islands Forum (PIF) leaders' meetings. The Green Grown Leaders' Coalition is an excellent example of how social change happens in the Pacific through the lens of Thinking and Working Politically.

Kayli Wild speaks at Timor Leste Studies Association conference in Dili

Kayli Wild and Timorese colleagues, Guilhermina de Araujo, Lidia Gomes and Livio Matos, presented their research on how health systems in Timor-Leste can be supported to help women and children experiencing violence. Two seminars were given by the research team at the Timor-Leste Studies Association Conference in Dili, 29-30 June 2017. These discussed the socio-cultural context of responding to violence against women as well as health system approaches that are likely to improve quality of care for victims. They are continuing to work with Government agencies and NGOs in Timor-Leste to test different health system approaches based on their ongoing research into the lived experience of midwives, community leaders and women who have experienced domestic and sexual violence.

Institute PhD Candidate Caitlin Finlayson leads seminar on action research in Auckland

Our PhD Candidate Caitlin Finlayson led a one-hour seminar at the University of Auckland, School of Social Sciences on 25 August on action research and her collaboration with Oxfam New Zealand. The seminar discussed the methodology of action research and offered an account of a researcher using this method in development studies. Caitlin Finlayson gave some insights into the initial stages of her research and how she set up her action research collaboration with Oxfam New Zealand, what methods and sampling approaches she had used thus far and gave some reflections on lessons learnt

Chris Roche presents to DFAT Civil Society Network on the future of International NGOs

When visiting Canberra in September, Institute Director Chris Roche spoke to DFAT's Civil Society Network on Tomorrow's World: The Future of International NGOs. Chris Roche spoke about the lessons learnt from the Making Change Happen professional development course for senior NGO staff, which was run by the Institute and ACFID, and co-funded by DFAT over the last 12 months. Looking at questions such as how international NGOs see the future, how they are adapting to remain relevant, the obstacles to becoming more effective, and how donors such as DFAT should support these processes, Chris Roche shared ideas about what donors like DFAT might do to positively support the changes for the sector to flourish.

Women in Asia Conference

Supported by a La Trobe professional development grant, Kayli Wild and colleague Angelina Fernandes (Cristal Institute, Timor-Leste) travelled to Perth in September to present preliminary findings from the Timor-Leste Women's Health and Safety Study. Hosted by the University of Western Australia, the Women in Asia Conference drew activists and scholars from all over Asia and Australia to discuss the challenges and strategies involved in addressing violence against women in different contexts. Kayli and Angelina spoke about the sources of safety and support for women in Timor and the challenges they face in dealing with multiple vulnerabilities; the role of health providers and traditional healers in addressing violence against women; and the implications of this research for supporting health systems to move beyond treatment in dealing with complex social issues.

ACFID Annual Conference: Transformational Change and Development

In November, the Institute had a strong presence at the ACFID Annual Conference in Hawthorn, with an ideal theme for the Institute: Transformational Change and Development: Engage. Create. Lead. Chris Roche, Tait Brimacombe, Yeshe Smith and Honorary Research Fellow Aidan Craney all presented at the conference, and John Cox, Luke Hambly, Caitlin Finlayson, Glenn Bond, Susanne Newton and Nishtha Aggarwal attended on behalf of the Institute.

Chris Roche chaired a plenary panel on Transformational Organisations for Change with Lynffer Masiala Wini-Maltungtung from the Family Support

Centre in the Solomon Islands; Liz Skelton from Collaboration for Impact; Alan Robbins from Devex; Claire Rogers from World Vision; and Steve McDonald from the Centre for Humanitarian Leadership.

Chris Roche and Tait Brimacombe led a panel session with Noelene Nabulivou from DIVA for Equality Fiji and Sarah Boddington from DFAT at the ACFID National Conference on Unpacking the 'black box' of political and developmental leadership. Looking at lessons learnt from 10 years of the Developmental Leadership Program (DLP), Chris Roche and Tait Brimacombe unpacked learnings around how political will relates to power, interest, norms and ideas; collective action; legitimacy; and contestation, negotiation and bargaining.

Yeshe led a masterclass on practical strategies for building real partnerships. The facilitated session had participants work with accredited partnership broker facilitators and peer groups to share experiences and design everyday management processes to support partnership building.

Our Honorary Research Fellow, Aidan Craney, was invited to present research into the logic and functioning of the Green Growth Leaders' Coalition as part of the panel, 'Could we ditch the NGO perspective for a sec?' As part of this panel, Aidan Craney discussed how the GGLC formed as a locally-led and -owned network of influential Pacific persons committed to achieving positive developmental reforms in line with Pacific values.

John Cox presents at Women's Empowerment and Microfinance in the Asia Pacific workshop

Our research fellow John Cox was invited to present at a workshop in November on Women's Empowerment and Microfinance in the Asia Pacific (WEMAP), hosted by Dr Sara Niner of Monash University and Oxfam. The workshop brought together a range of international academics and microfinance practitioners from countries including Cambodia, Myanmar, the United States and the Solomon Islands to unpack claims regarding the empowering effect of microfinance for women.

Participants critically analysed the impact of microfinance in furthering women's social, political and economic empowerment, gender equity and poverty reduction in Asia and the Pacific. Academics tended to be highly critical of microcredit schemes that expose poor people to unsustainable levels of household debt while practitioners stressed the value of small-scale savings groups. John Cox's presentation 'Microfinance and its Doppelgangers; A Word of Caution from the Anthropology of Finance' reminded the audience that microfinance programs operate within broader financial landscapes where poor people access money through many overlapping sources including loan sharks, gambling and lotteries, pyramid selling schemes and investment scams. The seminar was funded by the Academy of the Social Sciences in Australia (ASSA).

Theology, Anthropology and History in Conversation

John Cox attended a dialogue on 'Theology, Anthropology and History in Conversation' on the 10th of November organised by Rev. Dr Jeanette Matthews

(Charles Sturt University) and Dr Matt Tomlinson (ANU), held at St Mark's National Theological Centre in Canberra. The inter-disciplinary conversation focused on questions of culture, religion and social change, with many papers drawing on empirical material from Pacific history or ethnography. John Cox's paper explored the moral dimensions of prosperity theology as practised by Pentecostals and other Christians in Papua New Guinea.

Chris Roche contributes to Australia's Voluntary National Review of the 2030 Agenda

In July 2018, Australia will deliver its first Voluntary National Review (VNR) on the 2030 Agenda for Sustainable Development at the UN High Level Political Forum. In November, our Director Chris Roche presented to DFAT on the Sustainable Development Goals (SDGs) and Transformation, as part of DFAT's consultation with ACFID members to help shape and develop Australia's VNR. Chris argued that if the principles in the SDGs are to be realised, the people and organisations implementing and advocating for the SDGs must respond to the challenges involved in bringing about transformation in practice. The SDGs could be transformational, said Chris, if they address leaving no one behind and extreme poverty, universalism (unlike the Millennium Development Goals, the SDGs are supposed to apply everywhere), and really bringing the social, environmental and economic together.

Shifting States AAS Anthropology Conference

In December, John Cox presented at the Shifting States Anthropology Conference at the University of Adelaide, which saw 500 anthropologists from Australia, New

Zealand, the UK and Commonwealth and beyond, coming together in Adelaide for the annual conference of three anthropology associations (AAS, ASA and ASAANZ). John Cox appeared on a panel session on Modernization 2.0: new directions in the anthropology of development. His paper was on Inflated aspirations: innovation as development and new articulations of entrepreneurialism. It explored the introduction of "innovation" as a new development paradigm in the Pacific region, drawing on preliminary observations of development programming and Australian aid and other government, university and NGO policy documents.

2.4 Forming partnerships, relationships and networks

The Institute has continued to develop long-term partnerships with external organisations, notably the Developmental Leadership Program, the Papua New Guinea - Australia Governance Partnership, the Central Land Council, Northern Land Council, and the Australian Council for International Development. These partnerships seek to combine resources, develop research outputs, and share ideas to improve development practice.

The Institute has also networked with La Trobe academics who are skilled and interested in action research. We continue to develop relationships with relevant departments within the University to help facilitate our ongoing partnerships, both internally and externally. Most notably, 2017 saw the launch of the Pacific Research Community (PaRC), with a successful launch, four seminars, and two visits from High Commissioners.

PaRC is co-hosted by the Institute and the Department of Social Inquiry, with professional staff from the institute providing a considerable amount of management and administrative support to PaRC.

2.5 Research Environment

The Institute continues to build a vibrant community of researchers contributing to the shared research environment. As well as the five Research Fellows on staff during 2017, the Institute had three PhD students associated with it, two Masters students, and a Communications Intern from the Masters of International Development course. We also have one DECRA Fellow. Two of our research fellows (Stephanie Lusby and Paul Kelly) are completing PhDs with other institutions. The Institute also supported a Communications intern completing her Masters of International Development.

As well as supporting students and research, the Institute continues to collaborate with other institutions to bid for new research opportunities.

Higher Degree Research Students PhD students

Glenn Bond

Glenn Bond is a PHD Candidate with the Institute. His research is on how International Non-Government Organisations (INGOs) are experiencing a 'legitimacy gap' where accountability to donors and to their own organisational structures is perceived to take priority over accountability to participatory development principles. To redress the gap, INGOs are working on numerous systems and processes to improve and/or better demonstrate their accountability,

including the transition of former country offices into local organisations. It remains to be seen, however, what form localisation should take and whether localisation in any form can address the legitimacy gap for INGOs. Informed by literature on themes of accountability, legitimacy and the organisational behaviours of NGOs, Glenn's PhD will accompany two CARE International offices on their localisation journey over the next three years. Glenn is the recipient of a La Trobe University Postgraduate Research Scholarship.

Caitlin Finlayson

Caitlin Finlayson is a PHD Candidate with the Institute. Her PhD research is interdisciplinary and practice based. Her research topic is the everyday practice of international development NGOs and how it is changing. She is conducting an action research project with one branch of an international NGO, Oxfam New Zealand, and exploring the organisation's current context and attempts to disrupt, innovate and change their development practice. She takes an organisational perspective and is looking at the role of complexity, power and values in the nature of organisations and change processes. Caitlin is the recipient of a La Trobe University Postgraduate Research Scholarship.

Steph Houghton

Steph Houghton is a PHD Candidate with the Institute (off-campus). The title of her PHD is Volunteering in Ghana: how three organisations engage volunteers within development. Short-term volunteering, sometimes called volunteer tourism, allows people to volunteer in a foreign country to work within the development sector. However, the commercialised

nature of volunteer work has drawn criticism. Her research delves into the world of short-term volunteering in Ghana, through case studies of three development organisations which enlist volunteers from around the world. From this, Steph questions what the different perspectives and relationships can reveal about volunteering within development, and examine relations of power and knowledge.

Supporting PHD candidates Stephanie Lusby and Paul Kelly

Our research fellows Stephanie Lusby and Paul Kelly are both PHD candidates. Stephanie Lusby and Paul Kelly have been supported by the Institute to work flexibly, with Stephanie Lusby due to submit her PHD in March 2018.

Masters students

Rebecca McClaren

Rebecca McLaren is undertaking Masters research on how international aid programs can contribute to local collective action, using a case study of a women's empowerment program in Indonesia. Her work has focused on the Pacific (PNG, Vanuatu, Samoa, the Cook Islands, Tonga and Kiribati) and Indonesia.

Bridi Rice

Bridi is completing a Master of Arts (Research), International Development at La Trobe with the Institute and is supervised by Chris Roche. Bridi continued her Master of Arts research into senior Papua New Guinean perspectives of technical assistance and advisers this year. Bridi's research is due for completion in September 2018 and will map the experience of adviser-counterpart relationships from the perspective of counterparts, using a case study approach

underpinned by grounded theory and the examination of relationships as a key driver of development cooperation and policy influence. This research will contribute to the debate, and the mystery, of technical assistance from a fresh and pragmatic perspective. Bridi's work continues to attract significant industry attention and Bridi has presented her preliminary findings and facilitated a number of professional development workshops this year for DFAT and DFAT-funded entities engaged in the delivery of governance and advisory support in the region.

Intern

Communications Intern

Nishtha Aggarwal completed the Masters of International Development at La Trobe in 2017 and was Communications Intern at the Institute from August to November. Nishtha supported Susanne Newton to enhance social media for the Institute, develop new phrasing for describing the Institute, drafting the Communications strategy and supporting the PNG-Australia Development Partnership. Nishtha was successful in applying for the Deloitte Graduate Program and will begin her role as a Strategy and Operations Analyst in 2018.

ARC Grants

Dr Kayli Wild awarded DECRA

In January 2017 Kayli Wild was awarded an ARC Discovery Early Career Research Award Fellowship. Kayli Wild's DECRA is co-managed with the Judith Lumley Centre and the Institute. This project includes a series of studies which brings together the perspectives of health professionals, policy-makers and women's experiences to study the challenges facing

the health sector and how it responds to domestic and sexual violence in Timor-Leste. Working together with key organisations in Timor-Leste, this program of research is designed to shape University health curricula, in-service training content, models of engagement with health services, and policy responses informed by the lived experience of women and providers. Kayli's work in 2017 included heads of midwifery and nursing from Timor-Leste to develop domestic violence curriculum for undergraduate students.

<http://www.latrobe.edu.au/news/articles/2018/release/timorese-nurses-to-tackle-violence>

ARC grant applications

The Institute was supported by La Trobe's DRP on Human Security and Social Change to develop an ARC Linkage submission for submission in 2018. DRP funding enabled us to further develop our research, contract a bid writer, and establish the partnerships necessary for a convincing Linkage submission, particularly with Oxfam New Zealand. Development of the Linkage Grant proposal will be continued in 2018. This follows the successful awarding of an ARC DECRA fellowship to Dr Kayli Wild at the start of 2017 (co-managed with the Judith Lumley Centre) and the submission of an ARC DECRA by Dr John Cox in 2017, which was ultimately unsuccessful. John Cox received great reviews for his submission and plans to resubmit in 2018.

The Institute was supported by La Trobe's DRP on Human Security and Social Change to develop prepare for an ARC Linkage submission for submission in 2018. DRP funding enabled us to further develop our

research, contract a researcher, and establish the partnerships necessary for a convincing Linkage submission, particularly with Oxfam New Zealand and CARE International. Development of the Linkage Grant proposal will be continued in 2018. This follows the submission of an ARC DECRA by Dr John Cox in 2017, which was ultimately unsuccessful. John Cox received great reviews for his submission and plans to resubmit in 2018.

3. Our operations

3.1 Resourcing and financing

The Institute's funding base comprises of a mix of La Trobe University operational and research funding, external research and grant funding, and consulting income. Table A at the end of this report summarises the Institute's revenue for 2017. Table B summarises research and commercial revenue for the Institute in the 2017 financial year. We have steadily increased our research income each year since the Institute began. In 2017, we had 14 projects and received a total of \$1,335,455 of total funding for the reporting period (plus \$648,244 support from La Trobe). To put this in context, in 2013, the Institute received \$209,000 in funding, growing to \$735,951 by 2015 and increasing again to \$908,476 in 2016.

Tender responses

DFAT's Pacific Research Program

In April/May 2017, Institute staff put together a consortium to bid for DFAT's Pacific Research Program for \$20 million over four years. The consortium was led by La Trobe University, and included RMIT and the University of Melbourne, as well as five Pacific and NZ affiliates. The bid was unsuccessful, but the process of putting the consortium together and developing the bid document generated

new knowledge, relationships and networks for the Institute and La Trobe.

DFAT's Australia Pacific Technical College (APTC)

The Institute was approached by a group intending to bid for Phase III of DFAT's Australia Pacific Technical College. Yeshe Smith travelled to Fiji to work on the development of the bid with the team. Linda Kelly travelled to Brisbane to prepare the team for the technical assessment panel. Both Yeshe Smith and Linda Kelly supported the team on the development of the bid. This bid was successful.

Women in Leadership program with CARE and Ernst and Young

The Institute partnered with CARE Australia and Ernst and Young to bid for DFAT's Women in Leadership program. The proposal was for leadership training and mentoring. Chris Roche and Linda Kelly helped develop the bid and supported the development of the approach. Our bid was shortlisted and Chris Roche attended the technical assessment panel following the shortlisting. Ultimately the bid was unsuccessful, and came second.

3.2 Institute Advisory Committee

The Institute Advisory Committee has nominated La Trobe University delegates and external independent members. In 2017, the Advisory Board met in May. The Board approved the 2016 Annual report and commended the Institute on its progress.

The Advisory Board includes: Professor Nick Bisley, Professor Gary Dowsett, Professor Jane Farmer, and Dr Eve Merton as La Trobe University appointments; Mr

Mark Clisby (formerly Director of Research Services at La Trobe University); Mr Jeremy Hobbs (formerly Executive Director for Oxfam International Secretariat); and the Institute Director, Chris Roche. The Advisory Committee membership will be revised in 2018.

Institute staff for 2017

Institute Director: Ass/Prof Chris Roche
Co-Director: Dr Linda Kelly
Senior Research Fellow (PNG Knowledge): Dr Andrea Babon (February 2017 onwards)
Research Fellow (Research, Planning and Management): Dr John Cox
Research Fellow (Analysis and Communications): Paul Kelly (April 2017 onwards)
Research Fellow (Field-based Inquiry): Stephanie Lusby (April 2017 onwards)
Research Fellow: Tait Brimacombe
Programs and Partnerships Manager: Yeshe Smith
Ann Pearson: Project Coordinator: Contracts and Administration
Luke Hambly: Research Assistant (October 2017 onwards)
Eileen Christou: Senior Administration Coordinator
Tali Caspi: International Development Storyteller (until February 2017)
Susanne Newton: International Development Storyteller (February 2017 onwards)
DECRA Candidate: Kayli Wild (40% with the Institute, 60% with the Judith Lumley Centre)
Communications Intern: Nishtha Aggarwal (August-November)

Honorary Research Associates

Aidan Craney
Lisa Denney
Glen Finau
Lesley Hoatson

Dr David Hudson
Romitesh Kant
Deborah Rhodes
Jason Titifanue
Jope Tarai
Dr Jennifer van Heerde-Hudson
Henry Ivarature

Higher Degree Research Students

PHD

Glenn Bond
Caitlin Finlayson
Stephanie Houghton

Masters

Rebecca McLaren
Bridi Rice

We welcomed Senior Research Fellow Dr Andrea Babon, Research Fellows Paul Kelly and Stephanie Lusby, and Research Assistant Luke p to work on the PNG-Australia development partnership, and Susanne Newton as our new International Development Storyteller.

Andrea Babon is an environmental policy and governance specialist. She holds a PhD from Charles Darwin University, a Masters of Social Science (International Development) from RMIT University and a Bachelor of Science from the University of Melbourne. She has over 15 years' experience working in research, policy and advocacy roles related to sustainable development in the Asia-Pacific. She has worked for a number of government and non-government organisations in Papua New Guinea, Indonesia and Cambodia, including the Australian Conservation Foundation, Concern Worldwide (Cambodia), World Vision (Australia) and the Centre for International Forestry Research (CIFOR).

Paul Kelly joins us from Lancaster University in the UK, where he has been

researching impact evaluation and data/knowledge management in the development sector since 2013, as part of a PhD program. Paul holds a bachelor degree in Philosophy and two master degrees, one in Digital Innovation and the other in ICTs for Education. Over the last 20 years, his career has seen him work with universities, the British Council, the UNDP, numerous NGOs and private sector organisations on projects related to international development, education and socio-digital change in organisations. His recent research looks at how different people view the use of data and knowledge in their work.

Stephanie Lusby is a PhD candidate with the Coral Bell School of Asia Pacific Affairs at ANU, Stephanie Lusby brings a wealth of knowledge and skills to the Institute team including 12 years working on research and campaign projects related to development in the Asia Pacific. Most recently, Stephanie Lusby was based at International Women's Development Agency (IWDA) as the Program Manager - Pacific. She has extensive experience working in Papua New Guinea at the East New Britain Sexual Health Improvement Project (ENB SHIP) in Kokopo, in Madang at the Burnet Institute Centre for International Health, and conducted electoral monitoring research in Kokopo District during the 2012 elections.

Luke Hambly joined us from the ANU where he has worked since 2001 in a number of roles, most recently as Information Systems Manager and Outreach Support on an ARC-funded research project Serving our country: a history of Aboriginal and Torres Strait Islander people in the defence of Australia. Luke also spent eight years at the aid-funded Centre for Democratic Institutions at ANU. Luke has also worked

for AusAID on the Papua New Guinea Education Desk, served as a civilian peace monitor on the Island of Buka with the Bougainville Peace Monitoring Group, and assisted in the mapping of sacred sites in with the NT Aboriginal Areas Protection Authority office in Alice Springs.

Susanne is a Councillor at the City of Darebin representing the Bundoora and Reservoir area. Her passions are gender equality, politics and development. She is co-founder and co-convenor of Women's Melbourne Network and has worked for UN Women in Kenya and Uganda. She has also lived and worked in Samoa, Japan and the UK.

In 2017, the Institute said goodbye to Ann Pearson, our wonderful Project Coordinator: contracts and administration, who after nine years at La Trobe will be taking a well-deserved break. Ann will be greatly missed by the team for her warmth and her professionalism. The Institute would not be where it is today without Ann's contribution. The Institute also farewelled International Development Storyteller Tali Caspi and Communications Intern Nishtha Aggarwal. We wish Nishtha all the best in her new role as Graduate Consultant with Deloitte in their Strategy and Operations consulting team.

What's next

The Institute will continue to grow in 2018 and we look forward to more collaborations, partnerships and research to enable progressive social change in Australia and internationally, including continuing work in Papua New Guinea and developing work in the Solomon Islands. The Institute will diversify its research funding by putting in an ARC linkage submission. In particular, we will seek to build stronger

linkages with Pacific Island researchers, practitioners and activists through exploring innovative ways of working such as starting a social enterprise.

An Institute Business Manager will commence work with us in February 2018 to help the Institute manage our growing research income portfolio.

DFAT is actively considering a third phase of the DLP. This phase is currently being designed and will maintain the collaboration between La Trobe University the University of Birmingham, and DFAT.

We will continue to work with the Northern Land Council and Central Land Council on community development and monitoring and evaluation.

We will investigate options for continuing the Making Change Happen professional development program and continue to teach into the international development programs at La Trobe, and advance the next generation of development practitioners and leaders.

4. Publications

4.1 Academic publications

Brimacombe, T. and Roche, C. (2018) Power Politics & Collective Action: Lessons for supporting gendered coalitions. Development Bulletin 79.

Brimacombe, T. (2017). Pacific policy pathways: Young women online and offline in: M. Macintyre and C. Spark, eds., *Transformations of Gender in Melanesia*, 1st ed. Acton: ANU Press, 141-162.

Cox, J. (2017). Kindy and grassroots gender transformations in Solomon Islands. In: M. Macintyre and C. Spark, eds., *Transformations of Gender in Melanesia*, 1st ed. Acton: ANU Press, 69-93.

Hayes, N., Introna, L. D., & Kelly, P. (2017). Institutionalizing Inequality: Calculative practices and regimes of inequality in international development. *Organization Studies*, 0170840617694067.

Kant, R. (2017) Casting a blind eye: Is Fiji's 2013 'ethnically-blind' constitution a path to democratic stability? *Journal of South Pacific Law* 1:3 – 36.

Tavaiaqia, L. and Finau, G. (2017) Public accountability, public accounts committee and constitutional design: a case study of Fiji. *Journal of South Pacific Law* 1: 55 – 72.

4.2 Research reports

Refereed Research Reports

Hudson, D., Mcloughlin, C., Marquette, H., and Roche, C., (2018) Inside the black box of political will: 10 years of findings from the Developmental Leadership Program, Developmental Leadership Programme,

University of Birmingham.

<http://www.dlprog.org/publications/inside-the-black-box-of-political-will.php>

Hudson, D., Mcloughlin, C., Marquette, H., and Roche, C., (2018) Developmental Leadership: What it is, why it matters, and how it can be supported, Developmental Leadership Programme, University of Birmingham

<http://publications.dlprog.org/DevLeadership.pdf>

Roche, C., Cox, J., Derbyshire, H., Gibson, S., Hudson, D., and. (2018) The Bigger Picture: Gender and Politics in Practice, Developmental Leadership Programme, University of Birmingham

<http://www.dlprog.org/gender-and-politics-in-practice/publications/the-bigger-picture.php>

Derbyshire, H., Gibson, S., Hudson, D., and Roche, C. (2018) Briefing Note: Politically Informed, Gender Aware Programming: Five Lessons from Practice. Gender and Politics in Practice, Developmental Leadership Programme, University of Birmingham

<http://publications.dlprog.org/BriefingNote.pdf>

Derbyshire, H., Siow, O., Gibson, S., Hudson, D., and Roche, C. (2018) From Silos to Synergy: Learning from Politically Informed, Gender Aware Programmes, Gender and Politics in Practice, Developmental Leadership Programme, University of Birmingham

<http://publications.dlprog.org/Silos.pdf>

Spark, C., Cox, J., and Corbett, J. (2018). Being the First: Women Leaders in the Pacific Islands. Developmental Leadership Programme, University of Birmingham

<http://publications.dlp.org/BTF.pdf>

Other reports

Brimacombe, T. and Baú, V. (2017). Media Approaches to Communicating for Development. Communication for Development Proceedings. Network Conference Side Event, 13-14 June, University of Sydney, Sydney.

Kelly, L. (2017) Central Land Council, Community Development Monitoring Report, 2016-17, Central Land Council, Alice Springs.

4.3 Workshop and conference presentations

Araujo, N., Tumukon, E., Taylor, J. and Elliot, L. (2017) From the Ground Up: Growing Healthy Communities in Vanuatu. Pacific Research Community Seminar, 26 October 2017, La Trobe University, Bundoora.

Babon, A. (2017) Politics matter! Or why, after more than 10 years and US\$45 million gas emissions from deforestation and forest degradation (REDD+). Australasian Aid Conference, 15 and 16 February 2017, Australian National University, Canberra.

Brimacombe, T. and Baú, V. (2017), Media Approaches to Communicating for Development. RDI Network Conference Side Event, 13-14 June, University of Sydney, Sydney.

Brimacombe, T., Kauli, J. Thomas, V., Vaka'uta, C. and Bendrups, D. (2017) Pacific Art as Activism. Pacific Research Community Seminar, 29 March, La Trobe University, Bundoora.

Brimacombe, T. (2017) Digital Feminism: Online Activism in Fiji. School of Government, Development and

International Affairs (SGDIA) Seminar, 27 April, University of the South Pacific, Suva.

Brimacombe, T. & Roche, C. (2017) 'Coalition Building: Lessons from DLP Research', presented at the Pacific Women Annual Learning Workshop, 2-4 May 2017, Port Moresby, Papua New Guinea.

Brimacombe, T. (2018) 'Digital Feminism in Fiji', presented at the Australasian Aid Conference, 13-14 Feb 2018, ANU: Canberra.

Brimacombe, T. (2017). Research, Partnership and Collaboration (Digital Feminism Case Study). Presentation to Pacific Women's Research Strategic Advisory Group Meeting. Suva, Fiji. April.

Cox, J. (2017), Inflated aspirations: innovation as development and new articulations of entrepreneurialism. Shifting States AAS Anthropology Conference, 11-15 December, University of Adelaide, South Australia.

Cox, J. (2017), Microfinance and its Doppelgangers; A Word of Caution from the Anthropology of Finance. Women's Empowerment and Microfinance in the Asia Pacific Workshop, 13-13 November, Monash University, Caulfield.

Cox, J., Roche, C. and Spark, C. (2017) Being the First: Women Leaders in the Pacific Islands (draft). Presentation to DFAT. June 2017.

Cox, J. (2017), The moral dimensions of prosperity theology as practised by Pentecostals and other Christians in Papua New Guinea. Theology, Anthropology and History in Conversation, St Marks Theological Centre, Canberra.

Craney, A., Kami, T., Lutunatabua, F. and McMichael, C. (2017) Climate Change and the Pacific: Planning for a positive future. Pacific Research Community Seminar, 10 May 2017, La Trobe University, Bundoora.

Craney, A. (2017) The Development-Diplomacy Nexus: Lessons from the Green Growth Leaders' Coalition, 2017 Pacific Update Conference, 20-21 June 2017, University of the South Pacific, Suva.

Denny, L., McLaren, R. and Tawake, P. (2017) Thinking and working politically to support developmental leadership and coalitions the gender dimension: The Pacific Leadership Program. Australasian Aid Conference, 15 and 16 February 2017, Australian National University, Canberra.

Finlayson, C. (2017) Action research: Insights from Oxfam NZ, Development Studies, School of Social Sciences, 25 August, The University of Auckland, Auckland.

Kelly, L. (2017) Partnering for effective change The case of the Australia Africa Community Engagement Scheme (AACES). Australasian Aid Conference, 15 and 16 February 2017, Australian National University, Canberra.

Lee, H., Vakaoti, P., Heleta, V. and Craney, A. (2017) Knowing the past, negotiating the future: Pasifika youth as agents of change. Pacific Research Community Seminar, 23 August 2017, La Trobe University, Bundoora.

Roche, C. and Brimacombe, T. (2017) Power, politics and coalitions in the Pacific: lessons from collective action on gender and power. Australasian Aid Conference, 15 and 16 February 2017, Australian National University, Canberra.

Roche, C. (2017) Plenary Panel – Create - Transformational Organisations for Change. Power, politics, and the technological world – examining the factors that can enable organisations to become transformative in strategy, programs and policies. ACFID National Conference. 1 and 2 November 2017. Hawthorn Arts Centre, Melbourne.

Roche, C. and Brimacombe, T. (2017) Unpacking the 'black box' of politics and developmental leadership. ACFID National Conference. 1 and 2 November 2017. Hawthorn Arts Centre, Melbourne.

Roche, C. (2017) SDGs and Transformation. DFAT Consultation with ACFID Members, November 2017.

Roche, C. (2017), NGO-University Partnerships. RDI Conference, 13-14 June, The University of Sydney, Sydney.

Brimacombe, T. & Roche, C. (2017) 'Power, Politics & Collective Action: Lessons from recent research into gendered coalitions', presented at the Research for Development Impact Network Conference, 13-14 June 2017, University of Sydney: NSW.

Roche, C., Newmarch, A., and Turner, T. (2017), The Great Development Debate: Judith Evidence, Policy and Practice. RDI Conference, 13-14 June, The University of Sydney, Sydney.

Roche, C. (2017) The developmental leadership program: Implications for the humanitarian system. The Asia Pacific Humanitarian Leadership Conference, 26-28 April, Deakin University, Melbourne.

Roche, C., Hudson, D., Gibson, S. and McLoughlin, C. (2017). 10 Years of the

Developmental Leadership Program (DLP).
Presentation to DFAT, June, DFAT,
Canberra

Roche, C. (2017), Tomorrow's World: The
Future of International NGOs.
Presentation to DFAT's Civil Society
Network, September, DFAT, Canberra.

Smith, Y., Pradela, J. and Winterford, K.
(2017). The Great Development Debate:
Collaboration: What is it good for? RDI
Conference, 13-14 June, The University of
Sydney, Sydney.

Wild, K., Gomes L., Fernandes, I., De
Araujo, G., da
Conceicao Matos, L., McDonald, S., Taft,
A. (2017) Linking Health Systems with
Social Change on Violence Against
Women: A 'Whole Health Facility'
Approach in Timor Leste, New Research
on Timor-Leste: A TLSA Research
Conference, 29-30 June, Universidade
Nacional Timor Lorosa'e (UNTL), Dili.

Wild, K., de Araujo, G., da Conceicao, L.,
Gomes, L., Fernandes, A., Madeira, I.,
McDonald, S. and Taft, A. (2017) Security
from Below: The SocioCultural Context of
Responding to Violence Against Women in
Timor-Leste. New Research on Timor-
Leste: A TLSA Research Conference, 29-30
June, Universidade Nacional Timor
Lorosa'e (UNTL), Dili.

Wild, K. and Fernandes, A. (2017)
Women's experiences of domestic and
sexual violence: Shaping healthcare
responses in Timor-Leste. Women in Asia
Conference: Women in the Asian Century:
Challenges and Possibilities, 26-28
September, The University of Western
Australia, Perth.

4.4 Presentations, support to, and engagement with industry partners and other stakeholders

Babon, A. (2017). Governance research
discussion and planning with Abt
associates staff and management,
supporting governance research. Papua
New Guinea-Australia Governance
Partnership. Port Moresby, Papua New
Guinea, November.

Brimacombe, T. (2017). Gender, Politics
and Collective Action workshop to Oxfam
Australia, Melbourne, 12 April.

Brimacombe, T. (2017). Gender, Politics
and Collective Action workshop to Pacific
Leadership Program, DFAT Canberra and
DFAT Fiji post. 28 April.

Brimacombe, T., Roche, C. and Thomas, V.
(2017). Communication for Development
and Digital Activism presentation to Papua
New Guinea Governance Facility and DFAT
Papua New Guinea staff. Port Moresby,
Papua New Guinea. 3 May.

Kelly, P., Cox, J. and Gowae, G. (2017).
Consultation on sub-national district level
data and context with program advisors
and key informants, supporting district
profile reports. Papua New Guinea-
Australia Governance Partnership. Port
Moresby, Papua New Guinea, April-May.

Kelly, P. and Lusby, S. (2017). Governance
Focus Groups with Papua New Guinea
Governance Facility staff. Papua New
Guinea-Australia Governance Partnership.
Port Moresby, Papua New Guinea, 12-13
July.

Kelly, P. (2017). Sub-national governance
workshop with Papua New Guinea
Governance Facility staff. Papua New

Guinea-Australia Governance Partnership. Port Moresby, Papua New Guinea, 7 December.

Kelly, P., Luana, D., Somare-Brash, D. and Thomas, B. (2017). Governance focus group with new and emerging women entrepreneurs and Market Meri Association members. Papua New Guinea-Australia Governance Partnership. Port Moresby, Papua New Guinea, 7 December.

Kelly, P., Luana, D., Somare-Brash, D. and Thomas, B. (2017). Governance focus group with established/successful women entrepreneurs. Papua New Guinea-Australia Governance Partnership. Port Moresby, Papua New Guinea, 7 December.

Kelly, P., Luana, D., Somare-Brash, D. and Thomas, B. (2017). Governance focus group with women working at international level. Papua New Guinea-Australia Governance Partnership. Port Moresby, Papua New Guinea, 7 December.

Lusby, S. (2017), In-depth interviews and focus groups for Autonomous Bougainville Government (ABG) Strategic Development Plan, Bougainville, Papua New Guinea, August.

Roche, C. (2017) Presentation of 'Inside the black box of political will: 10 years of findings from the Developmental Leadership Program' at the PNG Governance Facility in Port Moresby Papua New Guinea, 1 March 2018

Roche, C. (2018) Presentation of 'From Silos to Synergy: Learning from Politically Informed, Gender Aware Programmes' at the PNG Governance Facility in Port

Moresby Papua New Guinea, 28 February 2018

Roche, C. (2018) Presentation of 'Inside the black box of political will: 10 years of findings from the Developmental Leadership Program' and 'From Silos to Synergy: Learning from Politically Informed, Gender Aware Programmes' with David Hudson, Niheer Dasandi and Claire Mcloughlin, at a public event at La Trobe University, 19 February – also streamed live on facebook.

Roche, C. (2017) Presentation on the Sustainable Development Goals (SDGs) and Transformation to the ACFID member consultation on Australia's Voluntary National Review of the SDGs on the 2030 Agenda, 28 November 2017

Roche, C. (2017) Presentations to various DFAT teams of the synthesis of 10 years of Developmental Leadership research and our Gender and Politics in Practice research 18-25 July

Roche, C. (2017) Video Presentation on the Future of International NGOs to the Oxfam Asia regional conference, 4 July.

Roche, C. and Okole, H. (2017). Sub-national governance card-sorting workshop with Papua New Guinea Governance Facility staff. Papua New Guinea-Australia Governance Partnership. Port Moresby, Papua New Guinea, 24 August.

4.6 Blogs and articles

Aggarwal, N. (2017, 9 November). Internship with the Institute for Human Security and Social Change: Diary Entry One. A World of Heritage. <http://aworldofheritage.tumblr.com/post/167304487975/internship-with-the-institute-for-human-security>

Aggarwal, N. (2017, 11 November). Internship with the Institute for Human Security and Social Change: Diary Entry Two. A World of Heritage. <http://aworldofheritage.tumblr.com/post/167396910280/internship-with-the-institute-for-human-security>

Aggarwal, N. (2017, 11 November). Internship with the Institute for Human Security and Social Change: Diary Entry Three. A World of Heritage. <http://aworldofheritage.tumblr.com/post/167397145885/internship-with-the-institute-for-human-security>

Brimacombe, T., Kant, R., Finau, G., Tarai, J. and Titifanue, J. (2017, 14 March). #Feminism: digital technologies and feminist activism in Fiji. DevPolicyBlog. <http://www.devpolicy.org/feminism-digital-technologies-and-feminist-activism-in-fiji-20170314/>

Cox, J. (2017, 28 April). Presidential Profile – Hilda Heine, the first woman to head an independent Pacific Islands state.

Presidential Power. <https://presidential-power.com/?p=6375>

Finlayson, C. (2017, 24 January). Trade Unions as platforms for social change. Institute for Human Security and Social Change Blog. <https://practiceforchange.org/2017/01/24/trade-unions-as-platforms-for-social-change/>

Finlayson, C. (2017, 2 August). How do you actually do action research? Institute for Human Security and Social Change Blog. <https://practiceforchange.org/2017/08/02/how-do-you-actually-do-action-research/>

Roche, C. and Gibson, S. (2017, 14 February). Gender analysis, and thinking and working politically – bridging the gap. <http://www.devpolicy.org/gender-analysis-thinking-working-politically-bridging-gap-20170214/>

Smith, Y. (2017, 21 June). Partnerships: Handle with Care. <https://acfid.asn.au/blog-post/partnerships-handle-care>

5. Financial summary

Funded Research Projects

Research projects for the reporting period, including internally funded projects and limited to the ones that have arisen from the Research Centre's programs and activities. Use the table template below.

Project Title	Source	Funding Year(s) & Total Project Value	Amount received for reporting period	Status
Development Leadership Program	Australian Government – DFAT (via University of Birmingham)	2014-18 GBP609,000	AUD204,250	Continued
Knowledge Management Platform - PNG Governance Facility	Australian Government – DFAT (via Abt Associates Pty Ltd)	2016-20 Up to \$4.9m	\$762,566	Continued
Mapping PLP's Influence on Coalition and Organisational Relationships	Australian Government – DFAT (via Cardno Emerging Markets)	2016/17 Up to \$43,889.75 plus reimburseables	\$40,097	Completed
Tracking and Mapping the Pacific Regional Green Growth Leaders' Coalition (GCLC) FY2016-17	Australian Government – DFAT (via Cardno Emerging Markets)	2016/17 Up to \$23,989 plus reimburseables	\$27,722	Completed
Research Coordinator - Aidan Craney, July 2016 to June 2017.	Australian Government – DFAT (via Cardno Emerging Markets)	2016/17 Up to \$27,416 plus reimburseables	\$12,337	Completed
Action Research of Tonga National Leadership Development Forum (TNLDF) FY2016-17	Australian Government – DFAT (via Cardno Emerging Markets)	2016/17 Up to \$19,556.90 plus reimburseables	\$25,277	Completed
Action Research Support for "Simbo for Change" Women's Economic Empowerment Initiative (Solomon Islands)	Australian Government – DFAT (via Cardno Emerging Markets)	2016/17 Up to \$24,001.65 plus reimburseables	\$16,216.01	Completed
Working and Thinking Politically Policy in Practice Paper	Development Agencies & NGOs - The Asia Foundation-Timor-Leste	2017 US\$17,356.50 plus reimburseables	AUD25,425	Completed

Critical reflection, analysis and research for the Community development program of the Central Lands Council	Development Agencies & NGOs – Central Land Council	2017 \$15,840 plus reimburseables	\$21,254	Completed
Theory of Change for Healing Foundation	Development Agencies & NGOs - Social Compass	2016/17 \$15,000	\$15,000	Completed
Intellectual Leadership Team of the Centre of Excellence for Development, Impact and Learning	Development Agencies & NGOs - United Kingdom Department of International Development	2017/22 (Ongoing Paper Management)	\$4,497	Continued
Governance, Police and Justice Programs - Solomon Islands	Commercial/Funding - Praxis Consulting	2017 Up to \$10,263 plus reimburseables	\$8,684	Completed
Monitoring & Evaluation Strategy for NLC's Community Planning & Development Program	Consulting – Northern Land Council	2017 Up to \$8,910 plus reimburseables	\$11,865	Completed
Making Change Happen	Commercial/Funding – ACFID	2016/17 \$169,536.44	\$136,258	Completed
Block Grants	Australian Government – Commonwealth Department of Education and Training	n/a	\$24,007	n/a

Total number of projects and total funding received for the reporting period	Projects: 14	Funding : \$1,335,455
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Other income

Additional funds not listed above and received during the reporting period. Use the table template below.

Brief description / Project Title	Type of funding e.g. donations, teaching revenue, commercial income, etc.	Source	Amount received for reporting period
La Trobe contribution (incl non-salary)	In-kind Contribution	La Trobe University	\$403,548
Disciplinary Research Program 2017	In-kind Contribution	La Trobe University	\$70,000

Research Centre Support 2017	In-kind Contribution	La Trobe University	\$150,000
Research Focus Area	In-kind Contribution	La Trobe University	\$24,676

Total number of other income received for the reporting period	Other income : \$648,224
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